United States Air Force Reserve

Integrity - Service - Excellence

Air Force Reserve
Facility Update Briefing

HQ AFRC/A4C
Civil Engineer Division
9 Jan 19

U.S. AIR FORCE
AFRC Overview

MILCON (Program, Projects, P&D, UMMC)

Facility Sustainment, Restoration & Modernization (FSRM)

Environmental Programs

Installation Operations

Civil Engineer Readiness

Leadership Development – SAME Partnership
AFRC Overview
Civil Engineer Division

AFRC/A4A
Col Hickman

AFRC/A4C
Bob Staib

AFRC/A4C-2
Col Deloughery

A4CD
Prgm Dev
Mike Klug

Plan & Program Facility Projs
- MILCON/P-341 & O&M Prgmg
- Community Planning
- Strategic Basing
- Site Surveys & SATAFs
- FOCUS

A4CM
Prgm Mgmt
Scott Wall

Design & Exec Facility Projs
- MILCON/P-341 & O&M Design
- MILCON/P-341 & O&M Construction Mgmt

A4CA
Env & Asset Acct
Earl Aler

Manage AFRC Asset Portfolio
- Real Property
- Environmental Svcs
- Asset Mgmt Plans
- Infrastructure Plans

A4CO
Installation Ops
Ray Knapek

Maintain AFRC Infrastructure
- Engineering Expertise
- Sustainment Mgmt
- Energy / Utilities
- CE Service Contracts
- Base Maintenance Contracts

A4CE
Emerg Svvs
Tom Morris

Manage Emerg Services
- Fire Emerg Svrs
- EOD
- Emergency Mgmt & CBRN

A4CX
Readiness
LtCol Hammond

Organize, Train & Equip CE Forces
- CE Force Posture & Skills Training
- Prime BEEF
- RED HORSE
- S-Teams

AFRC CE Enterprise: 4,052 TRs, 128 ARTs, 88 AGRs, 719 Civ, 423 IMAs
Engineer Responsibilities
AFRC Footprint

Legend: ⚫ Host Installation  ● Partner Location

9 Host installations – 57 Partner Locations/Ranges

33 Flying Wings, 12 Flying Groups, 1 Space Wing
Over 70K Citizen Airmen
$7.25B Plant Replacement Value, 21K Acres, ~3K Facilities


AFRC Overview
Facility Investment Strategy

- **FOCUS** (Facilities Operational Capability & Use Survey):
  - Provides ground truth visibility and detailed assessment of facility and space utilization
  - Independent “boots-on-ground” validation of mission impacts
  - Sets course for future facility planning and programming

- Consider Mission Impact & Facility Condition

- Greater reliance on O&M FSRM funds

- We are right-sizing our installations
  - Demolished or divested 2.5M SF since 2006
  - Using consolidation and renovations to optimize footprint
AFRC Overview
FOCUS: Program Process

Data Collection
- FUS – Facility Use Survey (actual occupancy)
- AFRC Interviews

Data Analysis
- Facility Condition Assessment

Programming Workshop
- Space Shortages
- Space Overages
- Facility Deficiencies

Final Report
- O&M and MILCON Project List
- Facility Use Plan

FCA – Facility Condition Assessment
FUS – Facility Use Survey (actual occupancy)
Interviews – Facility Space Authorization

Delivering sustainable, defensible, repeatable facility solutions
**AFRC Overview**

**FOCUS: Program Schedule**

Complete standard facility surveys at AFRC operating locations

<table>
<thead>
<tr>
<th>Base</th>
<th>FY18 4Q</th>
<th>FY19 1Q</th>
<th>FY19 2Q</th>
<th>FY19 3Q</th>
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</tr>
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</table>

Proposed locations FY20 – Keesler, Davis-Monthan, Tinker, Travis, McGuire & Grissom

**3 Step Process**

- Gather Data
  - Condition – BUILDER
  - Space - actual/auth’d
- Compile / Analyze Data
  - Condition deficiencies
  - Space over / under
- Establish Way Ahead
  - Plan projects to correct condition/space

**Results – 48 locations**

- FOCUS Space Use
  - Authorized: 16.4M NSF
  - Actual: 15.7M NSF
- Requirements
  - $1.4B FSRM
  - $890M MILCON

**Countermeasures**

- Target mission impacting facilities w/ condition degradation

**Objective:** Complete standard facility surveys at AFRC operating locations

**Measures:** Execute 6-year enterprise-wide rotational assessment process

**Data Source:** 48 Location Visits / FOCUS Reports / IPL lists

**LRP’s:** N/A
**AFRC Overview**

**FY 18 Accomplishments**

- 2nd largest MILCON program in AFRC history!
  - FY18: 9 projects, $137.6M

- 2nd largest FSRM program in AFRC history!
  - FY18: 268 projects, $214.7M
  - 2.6 times PB; 2.96% of PRV

- Three major weapon system beddowns in progress
  - KC-46A @ Seymour-Johnson AFB, SC
  - C-17s @ Pittsburgh ARS, PA
  - KC-135s @ Niagara Falls ARS, NY

- Partner w/ Louisville District Army Corps of Engineers

- Awarded two new multi-year IDIQ contracts

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*Total Recap Investment = 5.3% PRV (includes CM MILCON & FSRM)*
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**MILCON**

**FY20 POM Position**

**Total Force MILCON**

- FY20: Active 92.1%, Guard 5.8%, Reserve 2.1%
- FY21: Active 91.7%, Guard 6.2%, Reserve 2.1%
- FY22: Active 91.6%, Guard 6.2%, Reserve 2.2%
- FY23: Active 92.3%, Guard 5.6%, Reserve 2.1%
- FY24: Active 93.1%, Guard 5.1%, Reserve 1.8%

**AFRC MILCON TOA across FYDP = $272.9M**
- Projects = 217.3M
- P&D = $21.0M
- UMMC = $34.6M

**Objective:** Recapitalize AF facilities to meet critical mission requirements

**Measures:** Program MILCON, P&D, and P341 funding; Target equity 2.7%

**Data Source:** FY20 PB POM position / ABIDES

**GOAL:** AFR minimum equity at 2.7% MILCON TOA

**Details**

- Ensure HAF committed to ARC equity in each year of FYDP
**Objective:** Recapitalize AFRC facilities to meet critical mission requirements

**Measures:** Program regular, P&D, and P341 funding vs. $100M requirement to buy down $890M backlog, ensure minimum of 2% PRV (recap MILCON+FSRM)

**Data Source:** Execution, FY15-19 PB, FY20 PB POM

### Analysis
- Ave MILCON funding past 20 yrs = $40M/yr
- Spike in FY17 for KC-46 & C-17 beddowns
- FY18 – Congressional Adds = $74.1M; 3 Projs plus P&D and UMMC
- FY19 – Congressional Adds = $72.8M; 4 Projs
- F-35A New mission in FY21 ($37.2M)
- HAF committed to ARC equity in each year of FYDP

### Countermeasure
- Ensure min equity 2.7% of TOA
- Ensure priorities reflected in FYDP project list

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All numbers are programmed amounts and include P&D and P341 funds.
Ensuring our installations are ready, capable & viable
# MILCON

## FY18 Current Program

<table>
<thead>
<tr>
<th>FY</th>
<th>Base</th>
<th>State</th>
<th>Title</th>
<th>PA ($000)</th>
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<tr>
<td>18</td>
<td>Unspecified</td>
<td>VL</td>
<td><strong>Planning and Design</strong></td>
<td>24,725</td>
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<tr>
<td>18</td>
<td>Unspecified</td>
<td>VL</td>
<td>*<em>Unspecified Minor Military Construction</em></td>
<td>13,610</td>
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<td>18</td>
<td>Seymour Johnson</td>
<td>NC</td>
<td>KC-46A ADAL Alt Mission Storage</td>
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<td>18</td>
<td>JRM-Andersen</td>
<td>GU</td>
<td>Reserve Medical Training Facility</td>
<td>5,200</td>
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<td>18</td>
<td>Patrick</td>
<td>FL</td>
<td>Guardian Angel Facility</td>
<td>25,000</td>
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<td>18</td>
<td>Westover ARB</td>
<td>MA</td>
<td>Indoor Small Arms Range</td>
<td>10,000</td>
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<tr>
<td>18</td>
<td>JBPH Hickam</td>
<td>HI</td>
<td>Consolidated Training Facility</td>
<td>5,500</td>
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<tr>
<td>18</td>
<td>Hill</td>
<td>UT</td>
<td>Add/Alter Life Support Facility</td>
<td>3,100</td>
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<tr>
<td>18</td>
<td>Minn-St Paul IAP</td>
<td>MN</td>
<td><strong>Enclose Small Arms Range</strong></td>
<td>9,000</td>
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<tr>
<td>18</td>
<td>Fort Worth</td>
<td>TX</td>
<td><strong>Munitions Training/Admin Facility</strong></td>
<td>3,100</td>
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<tr>
<td>18</td>
<td>Robins</td>
<td>GA</td>
<td><strong>Consolidated Mission Complex Phase 2</strong></td>
<td>32,000</td>
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**TOTAL** 137,635

* Unspecified Minor Military Construction $2M to $6M

** FY18 Additions identified by FY18 NDAA

13
<table>
<thead>
<tr>
<th>FY</th>
<th>Base</th>
<th>State</th>
<th>Title</th>
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<tr>
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<td>VL</td>
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<td>IN</td>
<td>Add/Alter Aircraft Maintenance Hangar</td>
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<td>Niagara Falls IAP</td>
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<td>19</td>
<td>Keesler</td>
<td>MS</td>
<td>Aeromedical Staging Squadron Facility</td>
<td>4,550</td>
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<td>Patrick</td>
<td>FL</td>
<td>** HC-130J MX Hangar</td>
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<td>Grissom ARB</td>
<td>IN</td>
<td>** Aerial Port Facility</td>
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<td>19</td>
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<td>OH</td>
<td>** Relocate Main Gate</td>
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<td>Westover ARB</td>
<td>MA</td>
<td>** ISO MX Hangar</td>
<td>42,600</td>
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<td>122,863</td>
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<td>12,355</td>
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<td>Robins</td>
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<td>Consolidated Mission Complex Phase 3</td>
<td>43,000</td>
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<td>** TOTAL</td>
<td>61,343</td>
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* Unspecified Minor Military Construction $2M to $6M

** FY19 Additions identified by FY19 NDAA
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<tr>
<td>Fort Worth</td>
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<td>F-35A Simulator Facility</td>
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<td>Fort Worth</td>
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<td>Minneapolis-St Paul IAP</td>
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<td>Aerial Port Facility</td>
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<td>Simulator C-130J</td>
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<tr>
<td>Homestead ARB</td>
<td>FL</td>
<td>Corrosion Control Facility &amp; Wash Rack</td>
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<tr>
<td>Grissom ARB</td>
<td>IN</td>
<td>Logistics Readiness Complex</td>
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<td>AES Training Facility</td>
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<td>Beale</td>
<td>CA</td>
<td>940 ARW SQ OPS &amp; AMU Complex</td>
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<td>MA</td>
<td>Parallel Taxiway, Runway 05/23</td>
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<td>Youngstown</td>
<td>OH</td>
<td>Assault Strip Widening</td>
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P&D funds support AF MILCON execution goal:
“Award all projects in the year authorized / appropriated”

Total Force P&D profile:

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<th>FY17</th>
<th>FY18</th>
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<td>Appropriated</td>
<td>$6,892K</td>
<td>$13,400K</td>
<td>$13,500K</td>
<td>$24,725K</td>
<td>$4,055K</td>
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<td>Obligated</td>
<td>$6,892K</td>
<td>$13,400K</td>
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<td>$6,632K</td>
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<tr>
<td>% Unobligated</td>
<td>0%</td>
<td>0%</td>
<td>0%</td>
<td>73%</td>
<td>100%</td>
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FY20 Program = $5,988K

FY18-19 P&D funds will focus on initiating FY21-23 concepts and design
UMMC funds address small/emergent MILCON <$6M

AFRC UMMC profile:

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<td>$1,400K</td>
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<td>% Unobligated</td>
<td>0%</td>
<td>6%</td>
<td>0%</td>
<td>67%</td>
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FY20 Program = $12.3M (5-year average is $5.2M)

AFRC UMMC Requirement = $57.9M (Backlog, 21 Projects)

FY18-19 funds will be used to construct projects RTA / under design
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Details

**Objective:** Recapitalize AFRC facilities to meet critical mission requirements

**Measures:** Program funding vs. 2%-4% PRV ($150-$300M/yr) to maintain facilities

**Data Source:** Execution, FY19 PB

*Great Teamwork!  CE, FM, CONS, CoE, JA*

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**Analysis**

- Bought out executable FY18 requirements
- 6 yr obs avg: $148M/yr
- $300M FY18 FSRM IPL approved; executed $214.7M
- Execution goal between 2%-4%PRV ($150-$300M)
- Buy down $1B O&M FOCUS-validated backlog
- Budget constraints drive IPL importance & discipline
- Past CM MILCON constraints mean higher need for O&M FSRM

**Countermeasure**

- Target mission impacting facilities w/ condition degradation
- Awarded new IDIQ contracts to enhance execution options

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**Investing 2-4% of PRV - Keep Good Facilities Good**
**Facility Investments Recap Program Funding**

**Analysis**
- FY17 FSRM $253M
- FY18 Facility Investment
  - FSRM $214.7M
  - CM MILCON $137.6M
- Recap investment 5.3%PRV
- FY19 MILCON $122.8M

**Countermeasure**
- Target mission impacting facilities w/ condition degradation
- Execution goals
  - Minimum 2% PRV,
  - Target ave 4%PRV
- Buy down $1.3B O&M FOCUS-backlog

**Details**
- **Objective:** Recapitalize AFRC facilities to meet critical mission requirements
- **Measures:** Program funding vs. 2%-4% PRV ($145-$290M/yr) to maintain facilities
- **Data Source:** Execution, FY19 PB; POM

**Goal:** Invest 2-4% of PRV per year to maintain Physical Plant
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Environmental Programs
FY19 Funding

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<th>FY 17</th>
<th>FY 18</th>
<th>FY 19</th>
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<td>$2.2</td>
<td>$3.1</td>
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Environmental Programs

Env Quality, Asset Mgmt, Real Property

- Environmental Quality
  - Maintain compliance, maintain environmental mgt. system (EMS)
  - Manage National Environmental Policy Act (NEPA) actions

- Asset Accountability
  - Prioritize facility and infrastructure requirements
  - Analyze sustainment mgmt systems (BUILDER, PAVER, etc.)

- Real Property/Real Estate
  - Real Property records and inventory accountability
  - Land/property acquisition and disposal efforts

- Items of Interest:
  - AFFF recovery/disposal/replacement (AFCEC program)
  - Installation level environmental staff support
  - Installation level support of Financial Improvement Audit Readiness (FIAR) efforts
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Program Responsibilities

- **BOS Contract Integrator and Commodity Lead**
  - Utilities, Custodial Services, Grounds Maint., Refuse, Pest Control
  - Air Force Common Levels of Service (AFCOLS)

- **Reach-back Engineering Expertise for Installations**
  - Civil, Electrical, Mechanical

- **Infrastructure Oversight**
  - Airfields, Pavements, Utility Systems, POL Systems

- **Energy Management**

- **Items of Interest:**
  - BOS Contract Re-compets
  - Sustainment Management Systems
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Civil Engineer Readiness
Expeditionary Engr & Emergency Services

- Emergency Services (FES, EOD, EM)
  - BOS and Expeditionary Program Management
  - Reach-back Technical and Training Support

- Engineer Force Structure and Force Development
  - Prime BEEF, RED HORSE & S-Teams
  - Silver Flag/MEET/Special Capes/3-5 Level Training - DFT/IRT/TTP

- Readiness
  - Resources & Capabilities Readiness Analysis
  - Global Force Management Sourcing - Mobilizations/Deployments

- Command-wide CE Training & Equipping Programs
  - Consolidated Eqmt Mgmt Facility (CEMF) @ Grissom ARB, IN
  - Expeditionary Combat Support Training Certification Center (ECS-TCC) @ Dobbins ARB, GA
## Civil Engineer Readiness Training/Resourcing Model

**Contingency Equipment Management Facility @ Grissom ARB, IN**

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<th>TCC</th>
<th>Host</th>
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<tr>
<td>Contingency Skills Training</td>
<td>3-5 Level Core Task Training</td>
<td>Seasoning Training Support</td>
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<tr>
<td>Proficiency Training</td>
<td>MEET</td>
<td>Immobile Assets</td>
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<tr>
<td>CDCs</td>
<td>Custom Courses</td>
<td>Heavy Equipment</td>
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<td>Certification (3,5,7 levels)</td>
<td>Education</td>
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<td>5-7 Level Home Station Training</td>
<td>Hosted Events</td>
<td></td>
</tr>
</tbody>
</table>

Contingency Equipment Management Facility provides training equipment as required.
- AFRC Overview
- MILCON (Program, Projects, P&D, UMMC)
- Facility Sustainment, Restoration & Modernization (FSRM)
- Environmental Programs
- Installation Operations
- Civil Engineer Readiness
- Leadership Development – SAME Partnership
Leadership Development
SAME Partnership Proposal

Building Citizen Airmen to meet our Nation’s Call

- Negotiate with Private Sector to “loan” employee to USAF for 1-2 years (off the books but w/"return rights")
Leadership Development
SAME Partnership Proposal

- Sponsored Booth at JETC – May 2017 & 2018
- 49 Sustaining Member Firms expressed interest
- 2018: Six engineers expressed interest
  - AFRC Hired our first recruit !!!
  - One chose to serve in the ANG!
- Re-attack at JETC 2019 in Tampa
- Developing website for more information
- Solicit your continued recruitment on our behalf
Where Do I Get More Info?

- Request for Information (RFI)
- Sources Sought Synopsis
- Pre-solicitation Notices
- Award Notices
- Requests for Quotes/Proposals
  - Government-wide Point of Entry (GPE)
    - http://www/fedbizopps.gov
- AF Budgets – current and historical
HQ AFRC/A4C POCs

- A4C: Civil Engineer Division; Mr Bob Staib, Col Cheryl Deloughery
  Robert.staib.1@us.af.mil; (478) 327-1102
  cheryl.deloughery.1@us.af.mil; (478) 327-1080

- A4CD: Program Development; Mr Mike Klug
  michael.klug@us.af.mil; (478) 327-1108

- A4CM: Program Management; Mr Scott Wall
  marshall.wall@us.af.mil; (478) 327-1035

- A4CA: Environment/Asset Accountability; Mr Earl Aler
  earl.aler@us.af.mil; (478) 327-1070

- A4CO: Installation Operations; Mr Ray Knapek
  raymond.knapec@us.af.mil; (478) 327-1030

- Each unit has a Project Manager (PM) assigned for:
  - Program Development (project planning and approval)
  - Program Management (project award & construction)
Thank You For Your Continued Support!

Questions or Comments?